

2025  
Annual Report



# THE PAC VOICE





# **2025**

# **ANNUAL**

# **REPORT**



# GLOSSARY

<b>ACOA</b>	Africa Congress of Accountants
<b>AfCodd V</b>	The African Conference on Debt and Development
<b>AFRODAD</b>	African Forum and Network on Debt and Development
<b>AFROPAC</b>	African Organization of Public Accounts Committees
<b>AGM</b>	Annual General Meeting
<b>AU</b>	African Union
<b>CSO</b>	Civil Society Organization
<b>DRM</b>	Domestic Revenue Mobilization
<b>EAAPAC</b>	Eastern African Association of Public Accounts Committees
<b>GIZ</b>	The Deutsche Gesellschaft für Internationale Zusammenarbeit
<b>ICPAR</b>	Institute of Certified Public Accountants of Rwanda
<b>IFFs</b>	Illicit Financial Flows
<b>KPI</b>	Key Performance Indicator
<b>MoU</b>	Memorandum of Understanding
<b>PAC</b>	Public Accounts Committee
<b>PAFA</b>	Pan African Federation of Accountants
<b>PEFA</b>	Public Expenditure and Financial Accountability
<b>PFM</b>	Public Financial Management
<b>SADCOPAC</b>	Southern Africa Development Community Organisation of Public Accounts Committees
<b>SAI</b>	Supreme Audit Institution
<b>UHC</b>	Universal Health Coverage
<b>WAAPAC</b>	West African Association of Public Accounts Committee



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# INTRODUCTION

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# A WORD FROM THE CHAIR



Dear esteemed members,

As we reflect on the developments of 2025, the African Organization of Public Accounts Committees (AFROPAC) proudly reaffirms its dedication to enhancing accountability and transparency in public fund management across our continent.

Guided by our vision of fostering a united, accountable, well-governed, and prosperous Africa, our strategic engagements and collaborative efforts have been at the forefront of our mission this year. This year, we embarked on a journey to strengthen legislative oversight in our engagement with our strategic partners.

A key milestone was the AFROPAC 2025 Annual Conference held in Kampala, Uganda, which centered on “Strengthening Legislative Action to Combat Illicit Financial Flows and Foster Public Financial Resilience.” This gathering highlighted the essential roles played by PACs, SAIs, and CSOs in addressing IFFs and enhancing financial resilience.

Throughout the year, we engaged in meaningful collaboration with key stakeholders to address significant challenges and enhance capacity building. Our partnerships included the PAFA during the ACOA 2025 conference and the AU, where we actively participated in discussions on critical fiscal issues through the Specialized Technical Committee on Tax and Illicit Financial Flows, and contributed to the inaugural AU Debt Conference.

Additionally, we worked closely with our sub-regional networks, WAAPAC and SADCOPAC, to strengthen parliamentary oversight of public debt and improve PFM practices. Furthermore, we partnered with individual parliaments in Togo, Kenya, Nigeria, and Rwanda, focusing on enhancing the capacities of their PACs.

A significant advancement was our two-year partnership with The Global Fund aimed at bolstering legislative oversight and accountability in the health sector, marked by workshops in Kenya, Liberia, Ghana, and Rwanda. Our collaboration with AFRODAD has been pivotal in addressing Africa's debt crisis while advocating for sustainable debt management and accountability.

It is vital to recognize that accountability transcends punitive measures; it embodies a moral imperative and fosters a culture essential for development. PACs cannot thrive in isolation; therefore, we must continue to cultivate robust alliances among legislators, SAIs, CSOs, and the media to ensure transparency and effective governance.

In 2025, we were delighted to welcome Hon. Abena Osei-Asare, MP and Chair of PAC Ghana, as our Vice Chairperson, and Hon. Tindi Mwale, MP and PAC chair from Kenya, as our Deputy Secretary-General. We extend our heartfelt gratitude to Hon. Mark Botomani, former Secretary-General of AFROPAC, and Hon. John Mbadi, former Deputy Secretary-General, for their invaluable contributions in advancing AFROPAC's mandate.

On a note of growth, I am pleased to announce The Gambia, Togo, and Eswatini as our newest members. Their commitment significantly enhances our collective voice for African PACs.

Looking forward, we remain steadfast in our commitment to empower PACs with the necessary resources and independence to effectively combat IFFs, rebuild public trust, and champion transformative governance across Africa.

*Warm regards,*

**HON. MEDARD LUBEGA SSEGGONA**  
**AFROPAC CHAIRMAN**

# EXECUTIVE SUMMARY

In 2025, the AFROPAC made remarkable progress, solidifying its position as a prominent pan-African network committed to advancing accountability, transparency, and good governance across the continent.

## Key Highlights of 2025

### AFROPAC Annual Conference

Our 5th Annual Conference, held in Kampala, Uganda, under the theme "Strengthening Legislative Action to Combat Illicit Financial Flows and Foster Public Financial Resilience," attracted approximately 120 participants. This event underscored the pressing need for comprehensive legislation, robust civic oversight, and strengthened cross-border collaboration to effectively combat illicit financial flows.

### Engagements with the African Union

AFROPAC actively participated alongside delegates from across the continent at the 4th African Union Specialized Technical Committee on Tax and Illicit Financial Flows (IFFs), as well as the inaugural African Union Debt Conference held in Lomé. These significant events heightened AFROPAC's visibility and strengthened our role in shaping discussions on debt, taxation, and IFFs, emphasizing the vital contributions public accounts committees make in these areas.

### Sub-regional Collaboration

Our collaborations with sub-regional committees in enhancing legislative oversight have significantly strengthened our mandate. We have actively engaged with WAAPAC and SADCOPAC during their annual conferences, focusing on bolstering parliamentary oversight of public debt and fostering greater parliamentary involvement in Public Financial Management (PFM).

### Strategic Partnerships

A significant two-year partnership has been initiated with The Global Fund, focused on enhancing legislative oversight within the health sector. We are grateful to have collaborated with the Parliaments of Kenya, Liberia, Ghana, and Rwanda to host the first four of seven in-country training sessions. These sessions provided targeted support for PACs and health committees in the respective countries, as well as promoting collaboration among PACs, SAIs, and CSOs to strengthen oversight in the health sector. We look forward to 2026, when AFROPAC and the Global Fund will be going to Burundi, Malawi, and Uganda.

Continued collaboration with AFRODAD was also a highlight, particularly during the 5th African Conference on Debt and Development (AfCodd V). At this conference, AFROPAC played a significant role in discussions surrounding Africa's debt crisis and the development of a reparative justice framework.



## Parliamentary Engagements

Delegations from AFROPAC engaged in fruitful discussions with the Speakers of the National Assemblies from Togo, Kenya, and Nigeria. The meetings emphasized enhancing the capacities of PACs and explored potential partnerships between AFROPAC and these nations aimed at bolstering legislative oversight.

## AFROPAC Growth

We are delighted to welcome our newest members to the AFROPAC family, further strengthening the unified voice of African PACs:

- -Eswatini
- -The Gambia
- -Togo

## Leadership Transition

In 2025, we had the honor of having Hon. Abena Osei-Asare as our new Vice-Chair, alongside Hon. Tindi Mwale, who will serve as Deputy Secretary-General and acting Secretary-General. We extend our heartfelt gratitude to Hon. John Mbadi, our former Deputy Secretary-General, and Hon. Mark Botomani, our former Secretary-General, for their exceptional contributions to our organization.

## As we look to 2026...

The year 2025 highlighted the critical need to empower PACs with the resources and autonomy necessary to combat capital flight, improve fiscal governance, and foster a prosperous Africa through robust collaboration among stakeholders. We are excited to see what new opportunities the New Year will bring.

# About Us

The African Organization of Public Accounts Committees (AFROPAC) is a pan-African network established on September 2, 2013, in Arusha, Tanzania. Our mission is to enhance accountability and transparency in public fund management across the continent by uniting the Public Accounts Committees (PACs) of various African parliaments.

AFROPAC provides a crucial platform for PAC members to develop skills and share insights on effective oversight. Our initiatives focus on three key areas: Illicit Financial Flows and Corruption (IFFs), Debt Policy and Management, and Budget Efficiency.

In collaboration with our sub-regional networks—SADCOPAC, WAAPAC, and EAAPAC—we aim to establish a cohesive framework for PACs. This collaborative structure fosters peer exchange, knowledge sharing, and the benchmarking of best practices, thereby reinforcing legislative oversight and promoting sound financial governance throughout Africa.



## Core Values

1. **Integrity.** We will strive to work honestly and consistently with our values, even when faced with temptation and challenges. We prioritize reliability, ethical conduct, trust, and credibility.
2. **Efficiency.** We will strive to make the best use of our resources, which come from taxpayers. We aim to maximize the output from every unit of resources used.
3. **Accountability.** We will remain accountable to our stakeholders for all our actions. We will take responsibility for our actions and decisions and accept the decisions that follow.
4. **Transparency.** We are committed to openness and clarity in our communication and action. We will strive to share all relevant information with our stakeholders that could materially affect their decision-making.

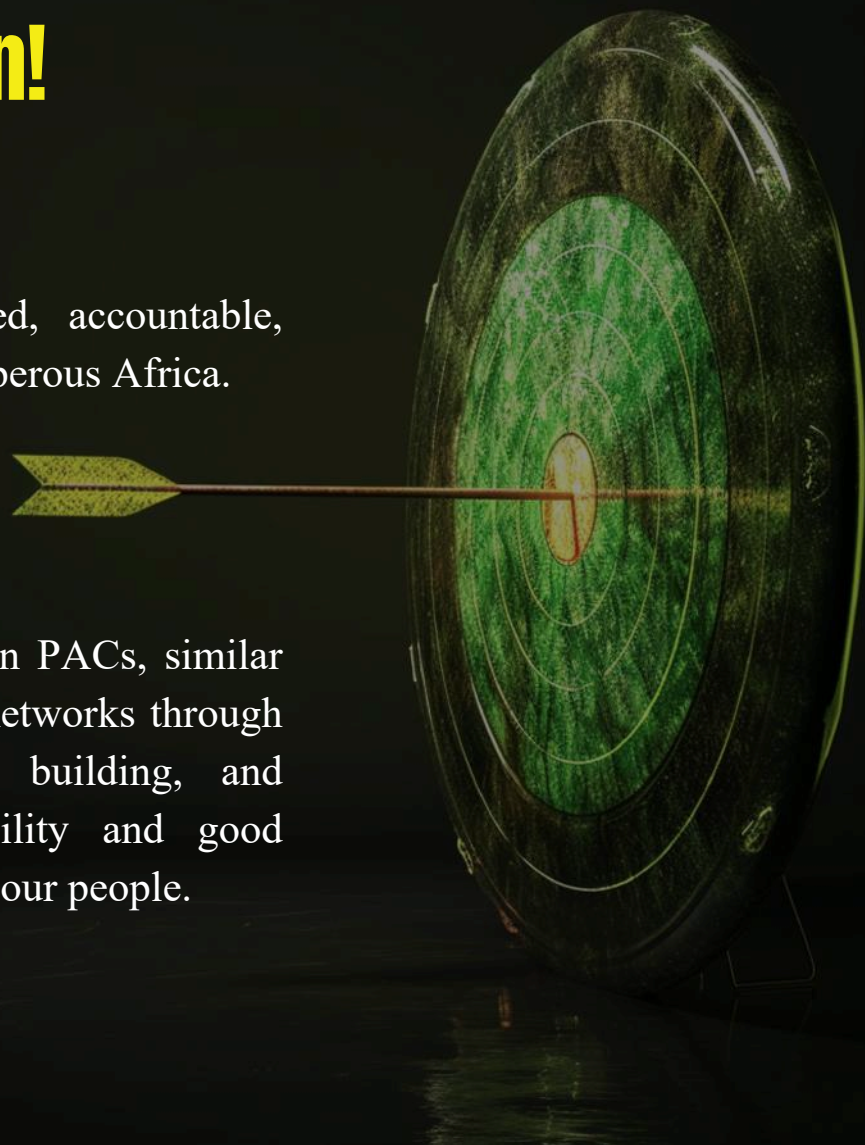
## We're on a Mission!

### Vision

To contribute towards a united, accountable, well-governed, and proudly prosperous Africa.

### Mission

To deliver One Voice of African PACs, similar committees, and regional PAC networks through advocacy, synergies, capacity building, and research, to ensure accountability and good governance for the well-being of our people.





# THE YEAR 2025 IN REVIEW



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# AFROPAC 2025 Conference: A Continental Call to Action on IFFs

In 2025, AFROPAC, in partnership with the Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ), hosted its 5th Annual Conference in Kampala, Uganda. The conference convened approximately 120 participants composed of members of parliament, representatives from supreme audit institutions, civil society organizations (CSOs), and development partners from across the continent. This year's theme was "Strengthening Legislative Action to Combat Illicit Financial Flows and Foster Public Financial Resilience," addressing the detrimental effects of Illicit Financial Flows (IFFs) on Africa's development.

The opening ceremony was attended by Rt. Hon. Anita Among, the Speaker of the Parliament of Uganda, emphasized the importance of taking action to reduce IFFs. She also highlighted the growing need for PACs to undergo capacity training to gain the necessary knowledge, skills, and experience to perform effectively in their duties. She invited AFROPAC, along with its network of PACs, to lead the development of specialized analytical and reporting frameworks that would be accessible and applicable to any Parliament across Africa. These frameworks would enhance the operations of our PACs and significantly promote public financial resilience.

The conference featured notable presentations from the African Union Commission, the Kimberley Process Civil Society Coalition, and AFRODAD, all highlighting the imperative need for accountability in government operations financed by citizen taxes. Central to the discussions was the significance of robust legislation, civic oversight, and cross-border cooperation, particularly underscored by the role of Public Accounts Committees (PACs) in protecting public finances.

In addition, the dialogue surrounding climate finance unveiled how opaque systems can create new opportunities for IFFs. They highlighted the necessity for a strong alliance among PACs, SAIs, CSOs, and the media to ensure transparency and accountability in financial reporting. The significance of institutional strengthening and fostering partnerships among diverse stakeholders was explicit. It was clear that African perspectives are crucial in shaping global debt restructuring and climate finance reform initiatives.



In his closing remarks, Hon. Joel Ssenyonyi, opposition leader Parliament of Uganda, stressed that the battle against IFFs transcends mere financial oversight. It is fundamentally about achieving economic justice, social equity, and sustainable development.

Looking ahead to 2026 and beyond, it is evident that empowering PACs with necessary resources and independence remains vital for detecting and deterring IFFs. However, beyond capacity building, collaboration with key stakeholders is essential to effectively tackle capital flight. This endeavor requires a transformation in governance and a commitment to reclaiming Africa's development narrative, ultimately aimed at rebuilding public trust.

AFROPAC continues to work alongside PACs across Africa, collaborating with our subregional networks, SAIs, CSOs, and critical development partners, to enhance legislative oversight and reinforce the mandate of Africa's Public Accounts Committees.

## Engagements with our Sub-regional Networks

In our ongoing commitment to strengthen capacity and foster growth, AFROPAC continues to partner with its subregional networks, actively fulfilling our constitutional mandate. This year, we joined WAAPAC and SADCOPAC in amplifying the African voice and working towards building a proud and prosperous Africa, as outlined in our constitution. We commend our subregional networks for their dedication in unifying our mission to elevate the African voice and contribute to a prosperous continent.

### WAAPAC

2025 National Conference on Public Accounts and Fiscal Governance, Nigeria



*Hon Medard giving his remarks at the 2025 National Conference on Public Accounts and Fiscal Governance, Nigeria*

In July 2025, AFROPAC attended the National Conference on Public Accounts and Fiscal Governance in Abuja, Nigeria. The event was organized by the House of Representatives, led by its Speaker, the Rt. Hon. Tajudeen Abbas, in collaboration with the Nigerian PAC, headed by Hon. Bamidele Salam.

H.E. President Bola Ahmed Tinubu opened the conference, emphasizing his government's commitment to transparency and accountability in public finance management. He stated, "Fiscal governance is the lifeblood of national development. Without accountability and sound management of public resources, no nation can prosper, regardless of its natural wealth."

In a high-level panel discussion on Public Accounts Oversight and Institutional Roles, AFROPAC Chairperson Hon. Medard Lubega Sseggon represented the organization alongside



prominent figures such as Nigeria's Auditor-General and experts in legislative oversight and civil society. The focus of the panel was on enhancing the independence of SAIs, encouraging citizen involvement in audits, and the pressing need to fast-track the Audit Reform Bill.

Hon. Medard underscored the importance of empowering Auditor-Generals to ensure thorough budget scrutiny, which is vital for improving accountability and transparency in the use of taxpayer funds. He also pointed out the essential role of capacity building for PACs and SAIs in promoting good governance.

## WAAPAC | The 11th WAAPAC Annual Conference & General Assembly

From September 8 to 12, 2025, Nigeria once more hosted the 11th WAAPAC Annual Conference & General Assembly, centered on the theme "Strengthening Parliamentary Oversight of Public Debts." The conference was led by its President, Hon. Issouf Traore, who is the Chair of the PAC, Côte d'Ivoire, and an Executive Member of AFROPAC. It was organized in partnership with Nigeria's House of Representatives Committee on Public Accounts and brought together delegates, including parliamentarians and representatives from various West African countries.



*Hon. Madala Mhlanga, at the WAAPAC Annual conference*

The conference served as a valuable platform for knowledge sharing not only among West African countries but also across the continent. Speakers shared their insights on enhancing legislative oversight of public debt, improving debt management strategies, and promoting fiscal transparency and accountability in public spending. Hon. Tajudeen Abbas highlighted the critical need for stronger legislative oversight and sustainable public finance solutions in light of rising debt-to-GDP ratios in Africa.

In his remarks, Hon. Madala highlighted, "The conference serves as a crucial platform for us to exchange knowledge, reinforce our commitment, and improve the tools needed to safeguard our citizens from the threats of irresponsible debt." He underscored the significance of PACs engaging in discussions on debt sustainability and accountability.

In his closing remarks, Hon. Traore encouraged West African national parliaments to ensure adequate funding for PACs and SAIs, reinforcing their roles in ensuring transparency, combating corruption, and preventing abuses of power.



*Hon Medard giving his remarks at the SADCOPAC 2025 Annual Conference*

In October, SADCOPAC was proud to host its 17th Annual Conference and 21st Annual General Meeting at the Manthabiseng Convention Centre in Lesotho. This year's theme, "Strengthening Oversight for Sustainable Development: Enhancing Parliamentary Engagement in Public Financial Management," attracted approximately 149 delegates, including Heads of Delegations, Government Representatives, and representatives from various PACs, SAIS, CSOs, and the media across Africa.

The conference served as a significant platform for parliamentarians, experts from SAIs, civil society representatives, and international partners to engage with the critical theme of enhancing parliamentary oversight. The opening address was delivered by the Speaker of the National Assembly of Lesotho, Rt. Hon. Tlohang Sekhamane, who commended the futuristic theme that aligns well with the co-mandate of the 21st century legislature that seeks to improve

public service delivery and promote sustainable development. He remarked, "The conference underscores the role of Members of Parliament as trusted custodians of public funds, clearly highlighting Parliament's essential role in national development and financial management."

Hon. Medard Lubega, representing AFROPAC, articulated the view that accountability should be seen not just as a punitive measure but as a moral imperative essential for development. He underscored that accountability is a culture rather than a one-time event, urging a sustained commitment to ensuring that public finances are used effectively and efficiently for the benefit of all citizens. He also highlighted the importance of collaborative frameworks like those of AFROPAC, AFROSAI, and ATAF in bridging the gap between governmental promises and real public performance.

Chair of SADCOPAC, Hon. Warren C. Mwambazi, who also chairs the PAC in Zambia and serves on AFROPAC's Executive, stressed the importance of capacity building and regional collaboration among PACs. He highlighted that these efforts are crucial in navigating pressing challenges such as poverty, corruption, and climate vulnerabilities while ensuring accountability and effective governance.

Throughout the conference, speakers underscored that effective oversight is vital for fostering trust in public institutions and upholding democratic principles. Engaging citizens from various communities in the oversight process was highlighted as essential for promoting transparency and accountability in the management of public resources.

## Leading Africa Forward

AFROPAC commends our sub-regional networks for their unwavering dedication to strengthening parliamentary oversight and fostering vital dialogues among member states, thus creating a foundation for more responsible and sustainable financial practices throughout the continent and contributing to the vision of the Africa We Want, a Proud and Prosperous Africa.

## Parliamentary Engagements

17th Annual Conference and 21st Annual General Meeting (AGM)

In line with our mission, AFROPAC is committed to forging partnerships with individual countries to bolster the capabilities of their PACs and enhance legislative oversight. This year, we have actively engaged with the speakers of various national assemblies and appreciate the support they have extended to AFROPAC thus far. We eagerly anticipate further collaborations in the coming year.

### Togo in Dialogue for Enhanced Parliamentary Oversight



*Image courtesy of the Togolese National Assembly*

Hon. Osei-Asare presented AFROPAC's vision, expressing gratitude for Togo's role in enhancing parliamentary oversight. The Speaker reaffirmed Togo's commitment to budgetary transparency and regional collaboration, emphasizing the need for African parliamentarians to unite in support of Togo's potential membership in AFROPAC.

On May 14, 2025, during the African Union Debt Conference, Hon. Abena Osei-Asare, Vice-Chairperson of AFROPAC, led a delegation to Lomé, Togo, for a courtesy visit with Rt. Hon. Kodjo Adédzé, Speaker of the National Assembly. This meeting aimed to strengthen inter-parliamentary relations across Africa and promote transparent financial governance, particularly concerning public debt sustainability.



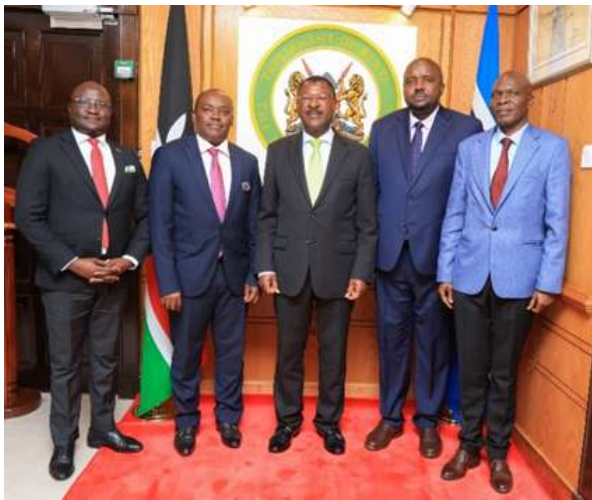
*Image courtesy of the Togolese National Assembly*

Presenting the vision and mission of AFROPAC, Hon. Osei-Asare highlighted Togo's valuable contributions to parliamentary oversight in public finances. "We expressed our gratitude to Togo for its ongoing commitment to enhancing parliamentary oversight bodies across Africa," she stated during a press briefing.

We are pleased to announce that the engagement was fruitful, and Togo is now a member of AFROPAC. We look forward to a strong partnership that will lead to meaningful change in the lives of Togolese citizens.



## Kenya in Dialogue for Enhanced Parliamentary Oversight



*Images courtesy of the Kenyan National Assembly*

On June 12, a delegation led by Chairperson Hon. Medard Lubega Sseggona met with the Speaker of the Kenyan Parliament, Rt. Hon. Moses Wetang'ula. The discussions focused on enhancing public financial oversight, transparency, and institutional accountability across Africa.

Hon. Wetang'ula praised AFROPAC's audit reform efforts, emphasizing impartial frameworks and robust anti-corruption measures, and expressed his full support for the development of accountable, people-centered institutions throughout the continent.

Hon. Sseggona acknowledged AFROPAC's gratitude for the ongoing support provided by the Kenyan National Assembly in strengthening legislative oversight.

## Nigeria in Dialogue for Enhanced Parliamentary Oversight



*Images courtesy of the Nigerian National Assembly*

On July 11, Hon. Medard led a delegation for a courtesy visit to the Speaker of the House of Representatives of the Federal Republic of Nigeria, Rt. Hon. Abbas Tajudeen. The speaker reaffirmed Nigeria's commitment to good governance and accountability, pledging to enhance them. AFROPAC pledged support to Nigeria's Public Accounts Committee through capacity-building initiatives.



## Rwanda in Dialogue for Enhanced Parliamentary Oversight



While we didn't have an official visit with the Rwandan Speaker of the Chamber of Deputies, we were honored to have Hon. Uwineza Beline, the Deputy Speaker, represent her during the Rwanda PAC workshop on October 27th and 28th, 2025.

In her opening remarks, she highlighted the ongoing opportunities to enhance oversight. She emphasized the importance of continued capacity-building for Members of Parliament and their staff, fostering deeper collaboration with the Auditor General and other accountability institutions, leveraging data-driven tools for real-time monitoring, encouraging greater citizen engagement, and fully institutionalizing performance auditing in budgeting, planning, and evaluation processes.

*Image courtesy of the Rwandese National Assembly*

## Unifying the Voice

AFROPAC continues to advocate for a unified voice among African PACs, similar committees, and regional PAC networks. Together, we can strengthen institutions, foster transparency, and promote effective governance, contributing to a united, accountable, well-governed, and proudly prosperous Africa.



# OUR STRATEGIC PARTNERSHIPS



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# Stakeholder Engagements

## AFROPAC and PAFA at ACOA 2025

In May 2025, PAFA, in collaboration with ICPAR, convened the 8th ACOA Conference, dubbed ACOA 2025, under the theme “Creating Value for Africa,” from May 6 to 9 at the Kigali Convention Centre. This significant event brought together a diverse array of participants, including leaders, policymakers, financial experts, and advocates for development.



*Images courtesy of the PAFA: Hon. Medard at ACOA 2025*

AFROPAC, represented by its chairperson, Hon. Medard Lubega Sseggona, MP, of Uganda, took part the esteemed conference as part of a panel discussion on "Maximizing Public Net Worth: Strategies for Sustainable Economic Growth and Financial Stability." Hon. Sseggona supported the creation of a transparent, open data system to publish budgets and expenditures, making this information accessible to the public and civil society organizations. He also called for stronger protections for whistleblowers, enhanced tax accountability across borders, and faster prosecution processes.

A key highlight of the conference was a panel discussion on "Maximizing Public Net Worth: Strategies for Sustainable Economic Growth and Financial Stability," featuring Hon. Medard Lubega Sseggona, MP and AFROPAC chairperson from Uganda. During this session, Hon. Sseggona emphasized the urgent need for legislation that ensures the independence of accounting and auditing institutions. He argued that empowering these entities would greatly enhance oversight of budgeting and spending.

Additionally, Hon. Sseggona advocated for the establishment of a transparent and open data system to publish budgets and expenditures. This would increase accessibility for the public and civil society organizations. He also highlighted the necessity for stronger protections for whistleblowers, improved accountability for cross-border tax issues, and expedited prosecution processes for corruption-related offenses. He noted that prosecution in Africa can take years, during which evidence may disappear, and corruption may thrive. To address this, he proposed the appointment of specialized judges for corruption cases and enhanced collaboration among anti-corruption agencies.

The discussions held at ACOA 2025 represent a significant step toward fostering transparency, accountability, and sustainable economic growth across the continent. AFROPAC is proud to be a part of this agenda.



## Engagement with the AU

AFROPAC made significant strides this year in addressing key fiscal challenges facing African nations through its active involvement in two major events convened by the AU: the 4th African Union Specialized Technical Committee on Tax and Illicit Financial Flows (IFFs) held in Lusaka, and the inaugural African Union Debt Conference in Lomé.

Under the Agenda 2063, the AU aims to achieve the Pan-African Vision of an integrated, prosperous, and peaceful Africa. This vision aligns with our commitment to contributing to a united, accountable, well-governed, and proudly prosperous Africa.



*Hon. Mwambazi and Hon. Abena at the 4th AU STC on Tax and IFFs*

### *AFROPAC at the 4th AU Specialized Technical Committee on Tax and IFFs*

May 5 to 9, 2025, Lusaka was the venue for the 4th AU Specialized Technical Committee on Tax and IFFs, gathering leading stakeholders dedicated to combating illicit financial activities on the continent. Notably, AFROPAC was represented by prominent leaders, including Hon. Abena Osei-Asare, Vice-Chairperson of AFROPAC and Chairperson of the Ghana PAC, and Hon. Warren Chisha Mwambazi, Member of Parliament for Zambia and Executive Member of AFROPAC and Chair of SADCOPAC.

During a panel discussion focused on "Strengthening Enforcement, Follow-Up, and Policy Linkages in Domestic Resource Mobilization (DRM) and the Fight Against IFFs," Hon. Osei-Asare detailed Ghana's substantial progress stemming from the implementation of the Right to Information (RTI) Act, 2019 (Act 989). She emphasized that, although the RTI Act was not specifically designed to address IFFs, its applications have bolstered fiscal transparency and empowered stakeholders.

This landmark legislation establishes citizens' constitutional right to access information held by public authorities, fostering greater transparency and accountability in governance. The RTI Act serves as an excellent example of how collaboration between legislators and various stakeholders—such as civil society organizations, the media, and human rights advocates—can benefit the people.

Hon. Osei-Asare urged her fellow Members of Parliament to expand their efforts beyond legislative enactments. She encouraged the use of various tools, including debates, inquiries, hearings, and partnerships with civil society organizations to enhance accountability measures. "Our ideas are clear, and the resources are available," she emphasized, reiterating the collective responsibility to uphold transparency principles.

The proceedings in Lusaka reflect an increasing commitment among African nations to confront IFFs and enhance domestic resource mobilization practices. Through collaborative dialogue and the exchange of best practices, there is a renewed determination to elevate fiscal governance and accountability for a prosperous Africa.



## *AFROPAC Voices at AU Debt Conference in Lomé*

Following the Lusaka gathering, AFROPAC participated in the inaugural African Union Debt Conference from May 12 to 14, 2025, in Lomé, Togo. This event, themed "Africa's Public Debt Management Agenda: Restoring and Safeguarding Debt Sustainability," drew over 500 delegates, including Heads of State, Finance Ministers, Central Bank Governors, development partners, and civil society representatives, to address Africa's mounting debt challenges.



*Hon. Traoré, Hon. Botomani, Hon. Abena, Hon. Gbénonchi, and Hon. Djossou at the AU Debt Conference in Lomé*

During a panel discussion on legislative oversight of public debt in Africa, the AFROPAC delegation, led by Hon. Abena, alongside Hon. Mark Botomani, Hon. Issouf Traoré, Hon. Gérard Gbenonchi, and Hon. Mawussi Djossou Semodji, steered a conversation on the vital role of parliaments in authorizing borrowing, ensuring transparency, and holding governments accountable to prevent unsustainable debt. They shared country-specific insights and experiences related to sustainable debt strategies, accountability, and Africa-focused financial innovation.

Agenda 2063 emphasizes collaboration and support for African-led initiatives to fulfill the aspirations of African people, and we are proud to be part of this movement. There is a need for legal safeguards against the misuse of emergency borrowing powers while allowing governments to tackle real crises. It was evident that there is a need for clear borrowing limits, transparency, and capacity building for lawmakers. We must address the underlying issues like climate vulnerability, insecurity, gender disparities, and financial management trust.

The conference concluded with the adoption of the Lomé Declaration on Africa's Debt, which promotes a unified approach to debt governance. The declaration emphasizes the importance of establishing monetary and fiscal stability frameworks aligned with development priorities. It also highlights the need for effective public financial management and transparency in debt utilization. Furthermore, the declaration calls on regional organizations to enhance debt management training in collaboration with international institutions.

AFROPAC supports this declaration and its commitment to have a unified voice in advocating for regional macroeconomic policy harmonization to enhance resilience and is committed to initiatives that ensure debt sustainability.



# STRENGTHENING LEGISLATIVE OVERSIGHT

## AFROPAC and the Global Fund

In 2025, a pivotal partnership was launched between AFROPAC and the Global Fund, marking the beginning of a transformative two-year initiative (2025-2026) aimed at enhancing legislative oversight and accountability in public financial management, particularly within the health sector. This collaboration is designed to empower African PACs to effectively scrutinize public and donor-funded health programs, reinforcing accountability throughout the continent in alignment with the PEFA, PI-31 framework.

So far, we have conducted workshops in four of the seven targeted countries: Kenya, Liberia, Ghana, and Rwanda. Each training session brought together representatives from PACs, SAIs, and civil society, underscoring the necessity of collaboration among key institutions to strengthen legislative oversight and improve the management of public funds.

## Training Highlights

## STRENGTHENING LEGISLATIVE OVERSIGHT

### Kenya



From July 17-19, 2025, the training in Kenya focused on enhancing the legislative oversight of public funds related to the National Assembly's PAC and the Departmental Committee on Health. The recent 2023 PEFA Assessment identified critical gaps, particularly in audit scrutiny and KPIs in the health sector. The training aimed to equip participants with the tools to interpret audit reports and effectively implement PEFA Indicator PI-31. This culminated in a joint action plan for tracking the implementation of audit recommendations by both Parliamentary Committees.



*Picture with Kenya PAC chair Hon. Tindi, Health Chair Hon. Nyikal, and AFROPAC Chair Hon. Medard during the Kenyan training*



# Liberia



On September 22-23, we held our second workshop in Monrovia aimed at strengthening the oversight capacity of the Public Accounts and Health Committees from both the Senate and the House of Representatives. The session successfully enhanced the practical oversight skills of participants and fostered collaboration among central institutions, such as the General Auditing Commission (GAC) and civil society representatives from BudgIT. Through group exercises and facilitator-led discussions, attendees gained concrete tools for improving questioning techniques, recommendation drafting, and hearing management—all aimed at boosting accountability and public trust in Liberia's health sector and PFM systems.



*Picture with participants in Liberia*



*Picture with participants in Ghana*

rank issues based on relevance and impact. It was evident that the persistent application of the knowledge and skills gained, including the agreed action items, is essential for truly strengthening the PAC's oversight function over public funds in Ghana.



# Ghana

The two-day training in Accra on October 22-23, 2025, specifically targeted enhancing legislative scrutiny capabilities, including improving the timeliness and quality of legislative review of audit reports (PI-31.1 and PI-31.2) for the PAC and Health Committees. The training highlighted the necessity of timely consideration of audit findings, emphasizing the need to prioritize and

# Rwanda



*Picture with participants in Rwanda*

The workshop in Kigali on October 27-28 sought to enhance the oversight capacity of Rwanda's PAC and the Social Welfare Committee. Rwanda's 2023 PEFA report reflects its strong commitment to public financial management, achieving an overall score of B+ for legislative scrutiny. Though the country has excelled in areas such as audit hearings and transparency, further improvement is needed in scrutinizing audit reports as guided by the PEFA PI-31 framework. Notably, a brainstorming session was held to explore how to engage local civil society organizations and establish Community Action Groups, such as Inteko z'Abaturage and Umuganda, to increase citizen participation in the oversight and follow-up of PAC recommendations.

## STRENGTHENING LEGISLATIVE OVERSIGHT

### Collaboration is Paramount for Strong PACs

In all four countries, it was clear that PACs cannot succeed in their mandates alone; broader stakeholder engagement is crucial for effective oversight. The importance of strong legislative oversight committees cannot be overstated. They play a crucial role in enhancing accountability and transparency, ensuring value for money, and fostering trust and sustainability for the benefit of our communities.

## Global Alignment: 7th Meeting of the Montreux Collaborative Global Forum

The strategic alignment of our partnership was underscored during the 7th Meeting of the Montreux Collaborative Global Forum, focused on fiscal space, public financial management, and health financing, held in December 2025. As a key partner of the Montreux Collaborative, the Global Fund is committed to accelerating public financial management reforms in health through joint action. One of the central themes of the forum, "The Accountability Relay: Strengthening health budget oversight through traditional and emerging actors," featured our Executive Member, Hon. Warren Mwambazi, MP of Zambia and Chair of SADCOPAC.

### The Moderator & Panelists



**Moderator: Eric Boa**  
Senior Manager  
IFM Strengthening  
The Global Fund



**Panelist: Tsakani Maluleke**  
Auditor General of South Africa



**Panelist: Assiatou Diop**  
Head of Policy and Advocacy  
International Budget Partnership



**Panelist: Hon. Warren Mwambazi**  
Chairperson  
PAC of Zambia, Parliament of Zambia

THE GLOBAL FUND



AFROPAC is committed to creating an accountable ecosystem where health funds are used effectively to deliver services and build public trust. We look forward to more fruitful and impactful engagements in the coming year.

## AFROPAC and AFRODAD: A Call for Action and Accountability in Addressing Africa's Debt Crisis

In recent years, Africa has faced a staggering increase in debt, soaring by 183% since 2010—an alarming rate nearly four times that of its GDP growth in dollar terms (UNCTAD, 2023).

As of 2023, the continent's external debt has skyrocketed to a staggering US\$ 1.2 trillion, making up almost 60% of the region's total public debt stock. The external debt burden has escalated from 18.8% of GDP in 2008 to an alarming 41.6% in 2023. It is imperative that we confront this pressing issue, recognizing that PACs play a vital role in ensuring transparency and accountability regarding debt sustainability.



In June 2024, AFRODAD and AFROPAC signed a Memorandum of Understanding (MoU) aimed at enhancing parliamentary oversight of public debt and financial management, with a particular focus on supporting African parliaments and PACs. This collaboration has already yielded significant results, including our partnership at AFROPAC's 2025 Annual Conference earlier in March.



*Image courtesy of Jesuit Centre for Theological Reflection*

## AfCoDDV

From August 27-29, AFROPAC participated in the 5th African Conference on Debt and Development (AfCoDD V) held in Accra, Ghana, under the theme, "Africa's Debt Crisis: A Reparations and Reporative Justice Framework Analysis." During this pivotal event, AFROPAC contributed to a panel discussion centered on institutionalizing reparations within Africa's political, economic, cultural, and social contexts.

Hon. Abena, representing AFROPAC and highlighting Ghana's pivotal role in the decade-long reparations initiative, underscored the necessity of a unified political approach across party lines. She articulated the urgent need to reclaim Africa's heritage, especially given the enduring impacts of the transatlantic slave trade and colonialism.

AFROPAC asserts that reforming global financial structures is crucial to ensuring that reparations promote comprehensive structural changes beyond mere financial compensation. Hon. Abena proposed the establishment of a global reparations fund, anchored in Africa, as a sustained resource pool to support this vision.

Furthermore, there is a compelling need to empower PACs with the necessary knowledge and tools to effectively scrutinize and advocate for transparency and accountability throughout the reparation process. As AFROPAC endeavors to advance a comprehensive reparative justice agenda across the continent, Ghana's leadership in this discourse remains vital.

## AFRODAD Webinar

To further support this mission, AFROPAC and AFRODAD hosted a webinar on December 2, 2025, aimed at building the capacity of members of parliament regarding the African debt crisis and strategies for effective management.

We are excited to continue tackling the challenges that come with debt sustainability and IFFs together, as we work towards a more accountable and sustainable financial future for Africa.



# IMPACT AND VISIBILITY

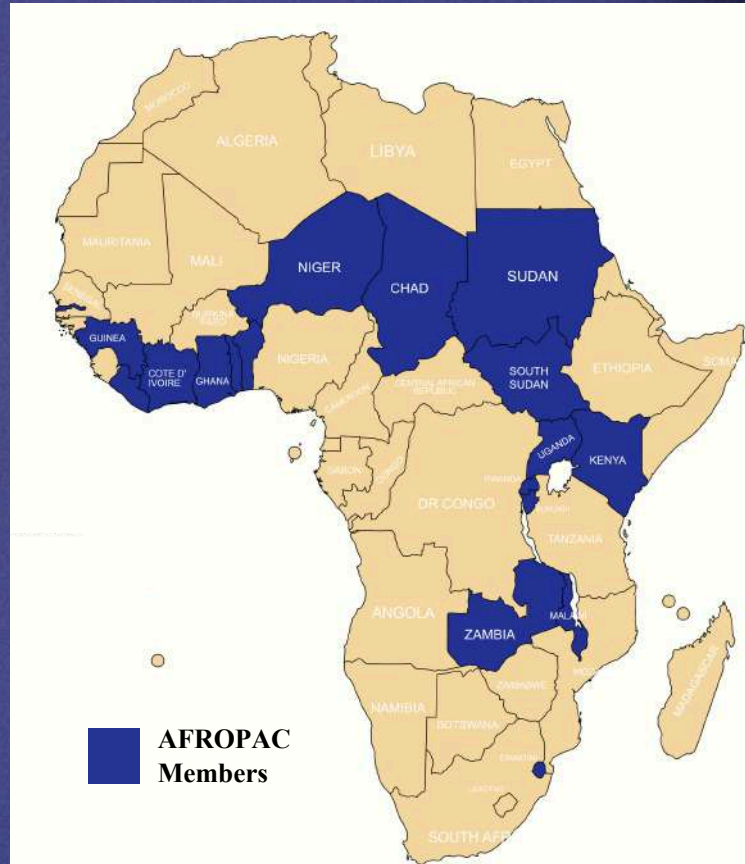


[afropac.net](http://afropac.net)



# NEW MEMBERSHIP

In 2025, we welcomed Eswatini, The Gambia, and Togo as new members of AFROPAC, increasing the total number of formalized countries to 15—marking a significant milestone for our organization. As we set our sights on 2026, we are committed to encouraging more nations to formalize their membership with AFROPAC. This initiative is essential for reinforcing our mission, amplifying our voice, and expanding our influence and overall impact.



**Eswatini**



**The Gambia**



**Togo**

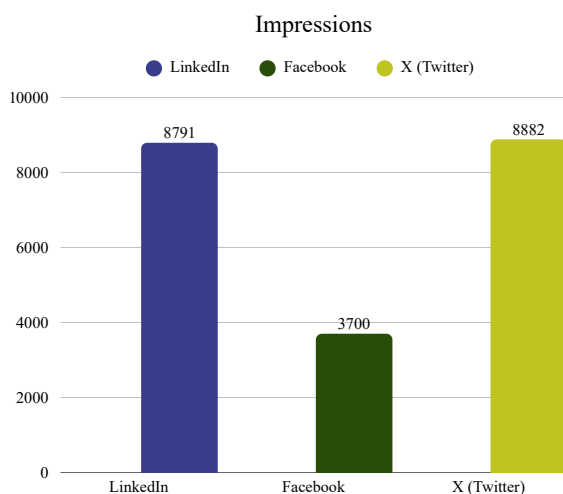




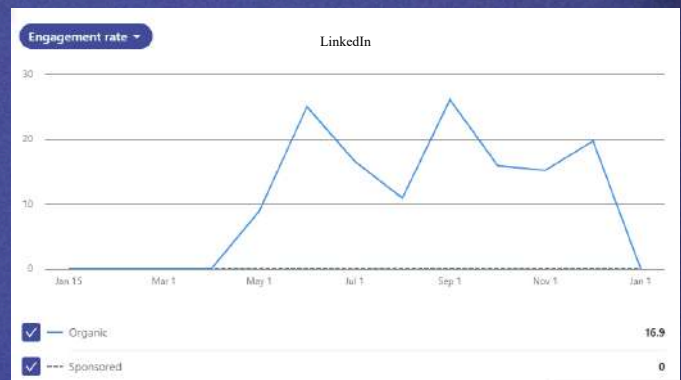
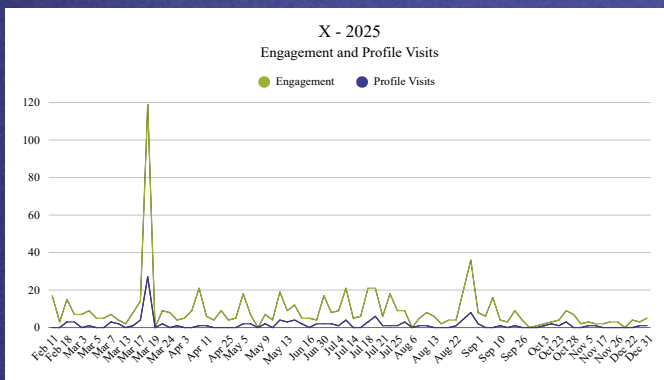
# DIGITAL FOOTPRINT

## 2025 Social Media Performance Overview

As part of our commitment to strengthening our online presence in alignment with Objective 1.3 (Promote Visibility), AFROPAC successfully enhanced its digital footprint by expanding its social media presence. We launched our official Facebook page on February 10, 2025, and debuted on LinkedIn on May 1, 2025.

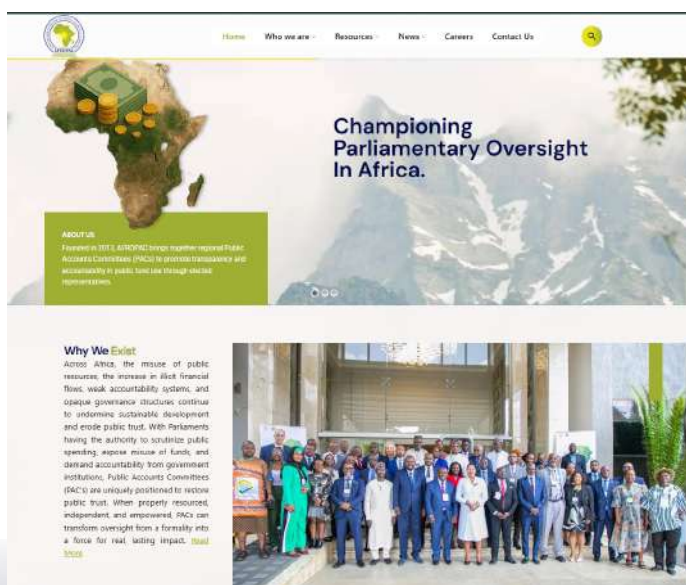


Despite being active for only eight months this year, LinkedIn emerged as our primary platform for professional visibility, achieving 8,791 total impressions (the total number of times our content was displayed on screens) by December 31, 2025. Our Facebook page and existing X (formerly Twitter) account served as vital channels for community engagement. The Facebook page consistently grew after its launch, reaching 3,700 impressions and over 520 page visits, while our X platform garnered more than 8,882 impressions.



Engagement was highest during key stakeholder events. The success of our Annual Conference in March, along with the engagements in May with ACOA and AU, helped maintain strong visibility throughout the latter half of the year. Additionally, our in-country workshops from July to November drove significant traffic to our social media platforms. This performance illustrates our progress toward Objective 1.2 (Strengthening Alliances), highlighting a growing interest from external stakeholders in amplifying AFROPAC’s message.

## Website Revamp



In addition to our social media platforms, AFROPAC successfully launched a redesigned website featuring a contemporary and engaging layout. This updated platform is not only visually appealing but also provides a user-friendly experience, ensuring effortless navigation for our audience.

As we move into 2026, we remain committed to our vision of enhancing AFROPAC’s visibility and credibility on both continental and international professional platforms. Our goal is to establish ourselves as a cohesive voice for PACs and similar committees, further enhancing our impact.





# APPENDIX

## Important Links

1. [Strategic Plan 2024-2028](#)
2. [Constitution](#)
3. [AFROPAC Declarations](#)





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