



AFRICAN ORGANIZATION OF PUBLIC ACCOUNTS COMMITTEES (AFROPAC)

With Accountability, Transparency and Value for Money We Can Build Our Continent

ACTION PLAN MATRIX 2017 - 2018

No.	OVERALL TASK	ISSUES TO ADDRESS	TIME LINE	PARTY RESPONSIBILITY
1	Organize special joint training with AFROSAI in audit standards and methods	Limited awareness of INTOSAI standards in Member State PACs	Two training events per year (June and Nov.) by language group	SG and Chair
2	Collect, assess and share PACs' experiences in cross-border audits	Limited experience of PACs and SAIs in cross-border auditing	Reporting on bi-annual basis (in Bulletin and/or conference)	Chair
3	Promote adoption of and commitment to SDGs in budgeting and auditing	Ensure integration of SDGs into budgets and auditing	Panel: Apr. 2017; Nov. 2017 and Nov. 2018	Chair and Regional Reps in ExCom and SAIs in member states
4	Advocate for strengthening SAIs in terms of independence and resources	Weak legal, regulatory and financial framework for strong and independent SAIs	Aug. 2017: Special press conference, PAP clerk meeting; Aug. 2018: Declaration at GM	Chair
5	Organize a multi-stakeholder conference on IFFs	Illicit Financial Flows (IFFs) are a major challenge to all member states ¹	Yaoundé, May 2017; present results at PAP clerk meeting in Aug. 2017	AFROPAC with AFROSAI, CABRI, ATAF and GIZ
6	Promote exchange on enforcement capacities to combat IFFs (standards, HCD)	IFFs	Feb.-Aug. 2017 (in side event to national debate in Cape Town)	AFROPAC with SADCOPAC
7	Coordinate the development of GFG declaration / continental framework to deal with matters of IFFs	IFFs	Before May 2017; get buy-in of PACs thereafter	AFROPAC with regional PAC networks, AFROSAI, CABRI, ATAF and GIZ

¹ IFFs include money laundering, tax evasion and avoidance, illegal trade (drugs), corruption, embezzlement, human trafficking, transfer pricing and counterfeit trade.

8	Prepare a draft resolution on IFFs which members must adopt	In follow-up to GFG declaration / continental framework (above)	Addis GM in Aug. 2018	SG and GIZ
9	Encourage transparency through publishing estimates of state budgets based on recognized standards	IFFs		Together with Publish What You Pay (PWYP) and African research centre
10	Promote good practices in bank oversight, cross-border security and customs	Money laundering is a major problem in many member states	Panel discussion and presentation in May 2017 at Yaoundé conference	AFROPAC with INTERPOL and CSOs
11	Promote best practices in program-based budgeting and control mechanisms		Workshop drawing on Niger and Kenya as case studies	AFROPAC with AFROSAI and member states
12	Organize synergies in training for AFROPAC members and regional networks	Need to strengthen and coordinate training programs in selected areas of AFROPAC competence	Annually	AFROPAC and regional PAC networks
13	Conduct joint annual programming at continental level for PAC training	Regional PAC networks' training programs should be documented and shared with all AFROPAC members	Feb. 2017 and Feb. 2018	AFROPAC Secretariat
14	Elaborate and implement AFROPAC's Communication Strategy	Communication can make or break AFROPAC; need for newsletter, social media tbc	Elaborate before end of April 2017	SG and V/SG and clerks responsible for PR, network & communications
15	Provide communication training for clerks	Need to know when and how to communicate on a timely basis with follow-up and feedback processes	April 2017 and June 2018	V/SG with regional PAC networks
16	Produce a 6-monthly report on progress in implementation of the Nairobi Declaration	Without follow-up of resolutions members will doubt AFROPAC's leadership and commitment	March and Sept. 2017 March and Sept. 2018	SG
17	Review and update AFROPAC's regulations on financial matters, procurement, human resources and general matters	AFROPAC's internal rules are not yet adapted to the new constitution and the changing context	Before end of June 2017	SG, Treasurer and committee / working group

18	Review and update AFROPAC's Strategic Plan and Business Plan based i.a. on an institutional maturity model	Without strategic orientation AFROPAC will lose sight of its long-term objectives and impact	Before end of 2017	Chair with other ExCom members
19	Promote regional PAC networking in Northern and Central Africa	AFROPAC has not yet achieved full continental outreach		Chair and Treasurer
20	Establish AFROPAC as a continental organization	So far AFROPAC is registered in Kenya only	Before end of 2018	Chair
21	Design and implement a strategic partnership between AFROPAC and regional PAC networks	Regional network chairs are key actors in strengthening legislative oversight in Africa	Begin in Jan. 2017 (see note)	Chair and regional chairs (designated AFROPAC Strategic Partnership Coordinators)
22	Conduct research regarding PAC performance esp. with regard to implementation of resolutions		1 st quarter 2018	ExCom with support from research institutes
23	Prepare AFROPAC's next General Meeting		Up to Aug. 2018	ExCom, host country and steering committee

Note: The preliminary Strategic Partnership consists of the following elements:

- AFROPAC invites regional PAC networks to all its meetings
- Regional PAC networks invite AFROPAC to all their meetings
- AFROPAC publishes its bulletins on a regular basis
- Regional networks contribute to AFROPAC's bulletins
- Regional networks review their constitutions to ensure their recognition of AFROPAC
- AFROPAC calls on regional networks to deal with regional issues
- Regional networks call on AFROPAC to deal with continental issues

Lomé, 19 January 2017